

**FLINT-GOODRIDGE HOSPITAL**

**Superintendent's  
Report  
1944**

Nineteen Forty-four has provided additional evidence that "the hospital never stands still." The war years have shown a steady increase and growth in the total services rendered by Flint-Goodridge Hospital.

	1941	1942	1943	1944
Admissions	2,081	1,911	3,021	3,164
Births	1,447	1,421	1,631	1,631
Total	3,528	3,332	4,652	4,795
Average Daily Census				89.4



The 89.4 average daily census for the year speaks for itself. Flint-Goodridge Hospital was constructed to care for only eighty-eight patients. In order to meet the demands of this increased occupancy, beds, cribs, bassinets, and other furnishings had to be moved into spaces here and there as the demand necessitated. Hospital personnel worked hard to serve satisfactorily the community demands for hospital service in the face of a continued tightening employment scarcity in in itself a saga. Tribute is paid, here and now, to those loyal employees who made it possible for us to meet this demand. Flint-Goodridge has been no exception in sharing the general problems of manpower shortages brought on by the war emergency. Many hospital employees not taken by the armed forces, have been lured away to the higher salaries paid by industry and commercial establishments.

THE MEDICAL STAFF

Nineteen forty-four has provided additional evidence

that "the hospital never stands still." The war years have shown a steady increase and growth in the total services rendered by Flint-Goodridge Hospital.

done by the members of the medical staff is one of the

	<u>1941</u>	<u>1942</u>	<u>1943</u>	<u>1944</u>
Admissions	2,088	2,610	3,075	3,164
Births	348	543	514	631
available Total licensed	2,436	3,153	3,589	3,795
Average Daily Census	64.2	76.6	86.3	89.4

The 89.4 average daily number of patients for the year speaks for itself. Inasmuch as the hospital was constructed to care for only eighty-eight patients, in order to meet the demands of this increased occupancy, beds, cribs, bassinets, and other furnishings have been crowded into spaces here and there as the demand necessitated. How we have managed to serve satisfactorily the community demands for hospital service in the face of a continued tightening employment scarcity is in itself a saga. Tribute is paid, here and now, to those loyal employees who made it possible for us to meet this demand. Flint-Goodridge has been no exception in sharing the general problems of manpower shortages brought on by the war emergency. Many hospital employees not taken by the armed forces, have been lured away to the higher salaries paid by industry and commercial establishments. Papers have been presented. Following are some of the subjects



"building sets to dilapidated sets all"  
"patients sets to dilapidated sets all"

Chaperone —

combiive lanoitibbs behivong and mudi-yidiot medenim

evnd ersey now edT "lifte abuate reven latiqod edT" jadz  
sechriee latot edT at ritwory bns sessont vbserts n muda  
.latiqod eghribood-jntifT vd hevshav

APR 1	JUN 1	SAP 1	JULY 1	
AdL,€	270,€	010,€	880,€	encialibba
ED	ALC	CAT	BAC	adT
269,€	982,€	221,€	881,€	latot
A.08	3.08	0.07	5.00	anans vldtGmavA

edT tot afmaitq to redus vldib agersa A.08 edT  
beforitancs new latiqod edT as domanei .Meat iot afmaitq tot  
edT fom of rebio ni ,afmaitq fidge-vldib vno tot edT of  
bns ,atennand ,edT ,shed ,yousquco bessonti alid to abnash  
edT has edT asocqa otut behwre med evnd agnidaibnF radi  
evise of begenom evnd ew wll .bejatlacecen hnsash edT as  
edT at ecivres latiqod iot abnash vldimmo edT vldrojokslitas  
meat ni of vldivres fkomvldas gnlindigk bessonti a to cost  
assevloqk levoi easot of ,won has edT ,hisq al studiT .agre a  
eghribood-jntifT .bessonti alid fom of au tot almissaq ji abnash odw  
zewobnem to amldonq latiqod edT vldib a to vldiqode on need and  
latiqod vldib .bessonti new edT vd no tifgond negatiod  
of vldas betul need evnd ,ecivres bessonti edT vd mialf ton assvolq  
atmendatidase latiqod vldib vldiqode on need and

## THE MEDICAL STAFF

When we speak of hospitals, we must inevitably think of the members of the medical profession. Without them there could be no hospitals. On the other hand, the quality of work done by the members of the medical staff is one of the barometers by which the hospital is judged.

The staff is open—facilities of the hospital are available to any licensed, reputable physician who may bring his patient to Flint-Goodridge for care. Members of the active and consulting staff, composed of fifty-four physicians and four dentists, are appointed annually by the Trustees. In accordance with standards set by the American College of Surgeons, application for staff appointment is made by each man annually. This application is then approved by the Chief of the service and referred to the Medical Advisory Board for recommendation to the Trustees.

In spite of pressure of activity on physicians during this emergency, our staff men continue to devote some of their time to the hospital and the clinics, and perform other helpful acts on the wards. Beginning with April of 1944, three interns—graduates of Meharry Medical College—came as part of the house staff.

Non-engaged Fetal Head at term  
Monthly staff meetings have been held, at which scientific papers have been presented. Following are some of the subjects

Dr. C. H. D. Bowers

C. C. Rydel, President  
R. E. Fullilove, Jr., Vice-President  
Ernest Carter, Secretary  
presented during 1944:

## STATE JACKET HAT

Joint educational form on "Classification of Disease of Head"  
held under jurisdiction of Association of Surgeons and the American Board of  
Surgery to discuss and present results of classification on all diseases  
and to one at that time available and to determine what is good  
beginning at last year and continuing up to present time  
on diseases and in particular—also at that time  
held you own meeting of all members, because you of old time  
and to credentialed, also not copyrighted material of Jimenez and  
Montgomery was used to discuss, that influence has been exerted  
in securing the services of various hospitals and institutions and has  
been given to medical students and to the administration of the hospitals  
and the men of the active staff, continued its scientific  
discussions throughout the year. Some of this year's subjects  
were:

- January — Cerebral Accidents  
Drs. Rivers Frederick, R. E. Fullilove, Jr.,  
J. M. Epps, W. R. Adams
- February — The Diagnosis of Intestinal Obstruction  
by X-Ray  
Drs. J. N. Ane and Ernest Cherrie
- March — The Wagner-Dingell-Murray Bill  
Drs. Roy B. Harrison, A. V. Friedrichs,  
Mr. J. L. Procope
- May — The Clinical Significance of the Rh Factor  
Dr. W. N. Segre
- June — Book Review, "Blood and Blood Substitutes"  
by Mudd and Tolheimer  
Dr. J. M. Epps
- October — Nutrition and Vitamin Therapy—a Film  
by Squibb & Co.
- November — Suprapubic Cystotomy preceding Urologic  
Operations  
Dr. R. E. Fullilove, Jr.

The Monthly Reading Club, an organization of some of  
the men of the active staff, continued its scientific  
discussions throughout the year. Some of this year's subjects  
were:

## DEPARTMENT OF PEDIATRICS

1. A discussion and report of six cases of Sickle Cell Anemia treated at Flint-Goodridge Hospital in the Pediatric Department  
Dr. W. N. Segre
2. Discussion of Water Balance  
Drs. Thelma Y. Coffey, Ernest Carter,  
J. M. Epps
3. Discussion on Thrombophlebitis and Case Reports  
Dr. J. M. Epps
4. The Role of Vitamins in Urology  
Dr. R. E. Fullilove, Jr.
5. Non-engaged Fetal Head at Term  
Dr. W. N. Segre
6. Field of Vision  
Dr. Logan W. Horton
7. Discussion on Syphilis  
Dr. C. H. D. Bowers

affiliation holds to bind need over eighteen years without  
exception and to one our patients, however need over twenty

years, R. N., Consultant, Dr. E. B., Consultant  
Horton, L. W., Chief

## THE MEDICAL STAFF ORGANIZATION

Neville, L. J., Comm. C. C. Haydel, President N., Junior Consultant  
 R. E. Fullilove, Jr., Vice-President  
 Ernest Carter, Secretary

### DEPARTMENT OF PATHOLOGY

#### DEPARTMENT OF MEDICINE

Musser, J. H., Consultant  
 \*Archinard, J. J., Consultant  
 St. Martin, M. E., Consultant  
 DeLaureal, Boni, Consultant  
 Jacobs, Sydney, Consultant

Bowers, C. H. D., Associate Chief  
 Rhodes, Frederick, Senior Associate  
 Sherrod, J. A., Senior Associate  
 Taylor, Thaddeus, Senior Associate  
 Murray, J. H., Junior Associate

### DEPARTMENT OF SURGERY

Cohn, Isidore, Consultant  
 Maes, Urban, Consultant  
 Anderson, G. C., Consultant  
 Frederick, Rivers, Chief  
 Adams, W. R., Senior Associate

Duncan, O. W., Senior Associate  
 Epps, J. M., Senior Associate  
 Haydel, C. C., Senior Associate  
 Robinson, H. E., Senior Associate  
 Robinson, P. T., Senior Associate

### THE MEDICAL ADVISORY BOARD

#### DEPARTMENT OF GYNECOLOGY & OBSTETRICS

Miller, H. E., Consultant  
 \*Collins, C. G., Consultant  
 Steiner, M. D., Consultant  
 Davidson, N. R., Chief  
 Carter, Ernest, Sen. Associate  
 Coffey, T. Y., Senior Associate  
 Jimson, E. P., Senior Associate  
 Segre, W. N., Senior Associate  
 Sheffield, J. O., Senior Associate  
 Thomas, J. W., Senior Associate  
 Vining, R. J., Senior Associate  
 Coker, R. J., Junior Associate  
 Hayes, T. D., Junior Associate  
 Jenkins, Henry, Junior Associate  
 Huggins, H. H., Clinical Assistant

Flint-Goodridge continues its interest in the

professional development of the medical student. The annual meeting will be held in June at the Hotel New Yorker in New York City. The meeting will be open to all students in the six states. Because of the difficulties of travel, and the great

demands being made on the time of the students, the seminars were not held this year. The meetings will be held in the evenings.

Vickery, E. B., Consultant      Fullilove, R. E., Jr., Sen. Associate

Strange, J. E., Junior      Mims, T. H., Senior Associate

Consultant      Segre, W. N., Senior Associate

For the future—we look forward to bettering and

expanding our activities in the field of public health. With the postwar

emphasis on public health, we hope to add impetus to our fight on

the three health problems—tuberculosis, syphilis

and venereal disease. These diseases still continue to afflict us and to bring suffering and death to many thousands of people.

McComiskey, A. J., Consultant      Horton, L. W., Chief

Blum, H. N., Consultant      Allgeyer, E. E., Consultant

Horton, L. W., Chief

roughed over large segments of the Negro population.

\*In the Armed Forces

THE MEDICAL CENTER  
OF THE STATE UNIVERSITY

Newark, New Jersey  
July 1, 1944

DEPARTMENT OF MEDICINE

Bowers, G. H., Associate  
Brooks, Peter, Jr., Senior Associate  
Brett, George, Senior Associate  
Taylor, Thomas, Senior Associate  
Wells, L. H., Junior Associate

Hoover, H. L., Consultant  
Rogers, Robert, Senior Associate  
Sawyer, George, Senior Associate  
Dermatologist, Consultant  
Jacobs, Samuel, Consultant

Wells, W. O., Senior Associate  
Hoover, H. L., Senior Associate  
Taylor, G. C., Senior Associate  
Young, H. H., Senior Associate  
Wells, T. T., Senior Associate

Clegg, Leobias, Consultant  
Moses, Upton, Consultant  
Anderson, G. C., Consultant  
Hetherick, Rivers, Consultant  
Adams, W. R., Consultant

DEPARTMENT OF OBSTETRICS & OBSTETRICIAN

Golds, N. N., Senior Associate  
Shaffer, O. L., Senior Associate  
Trotter, W. L., Senior Associate  
Vinson, L. R., Senior Associate  
Taylor, L. R., Senior Associate  
Clegg, H. R., Senior Associate  
Hause, T. D., Senior Associate  
Tamm, E. P., Senior Associate  
Hedges, H. H., Consultant

Muller, H. E., Consultant  
Gillies, C. C., Consultant  
Schoen, M. D., Consultant  
Davidson, N. R., Consultant  
Carter, Ernest, Senior  
Collie, T. I., Senior Associate  
Tamm, E. P., Senior Associate  
Hedges, H. H., Consultant

DEPARTMENT OF PEDIATRICS

Wells, H. T., Senior Associate  
George, W. W., Senior Associate

Hoover, L. C., Consultant  
Stevens, L. E., Consultant  
Conrad, J. C., Consultant

DEPARTMENT OF SURGERY

Lilly, R. A., Consultant  
Goodwyn, H. C., Consultant  
Dowdell, L. L., Consultant

Vogel, E. S., Consultant  
Hoover, E. S., Consultant  
Dowdell, L. L., Consultant

DEPARTMENT OF ORTHOPAEDICS

Hooper, F. W., Consultant  
McCormick, L. A., Consultant

DEPARTMENT OF OPHTHALMOLOGY

Hooper, F. W., Consultant  
Allibone, E. H., Consultant  
Hooper, F. W., Consultant

DEPARTMENT OF X-RAY

Menville, L. J., Consultant  
Ane, J. N., Junior Consultant  
Cherrie, Ernest, Senior Associate

FINANCE AND ADMINISTRATION

DEPARTMENT OF PATHOLOGY

Friedrichs, A. V., Consultant  
Holbrook, C. S., Consultant

expenditure, financial planning and

DEPARTMENT OF DERMATOLOGY

\*Kennedy, Barrett, Consultant  
Adriani, John, Consultant

DEPARTMENT OF PSYCHIATRY

general forecast in medical income and  
Talbert, G. B., Associate  
Young, A. J., Associate

and submitted to the Trustees. After its approval, this budget  
is used as our guide for the year's financial transactions.

THE MEDICAL ADVISORY BOARD

Early hospitalization in other countries were  
called Flint-Goodridge Hospital of God. The cost of hospitalization  
totals \$100,000 per month. This is one third of the  
total cost of the hospital. The service the ordinary hotel gives

\*In the Armed Forces  
its patrons, and that which the sick and injured receive in the  
Hotel of the American Legion covers

Flint-Goodridge continues its interest in the  
professional development of the Negro doctor. The annual  
Postgraduate Course during June attracted thirty-six men from  
six states. Because of the difficulties of travel, and the great  
demands being made on physicians, our weekly seminars were not  
held during 1944.

For the future—we look forward to bettering and  
expanding our activities within the community. With the postwar  
emphasis on public health, we hope to add impetus to our fight on  
the three health liabilities of the Negro—tuberculosis, syphilis  
and maternal mortality. These three horsemen continue to ride  
roughshod over large segments of the Negro population.

DEPARTMENT OF X-RAY

McGill, J. H., Director  
Montgomery, F. L., Consultant  
Carter, Elmer, Senior Associate

DEPARTMENT OF PHYSIOTHERAPY

Holmes, G. S., Consultant

DEPARTMENT OF ANESTHESIA

Abrams, Tom, Instructor

DEPARTMENT OF DENTISTRY

Trippe, G. B., Associate  
Young, A. T., Associate

DEPARTMENT OF PATHOLOGY

Bridges, A. V., Consultant

DEPARTMENT OF PHYSIOLOGY

Hawley, Robert, Consultant

THE MEDICAL ADVISORY BOARD

Messer, L. H., Consultant  
Sawyer, Lewis  
Moss, Upper

Pritchard, L. J., Consultant  
Gow, John

see also Administrative Board

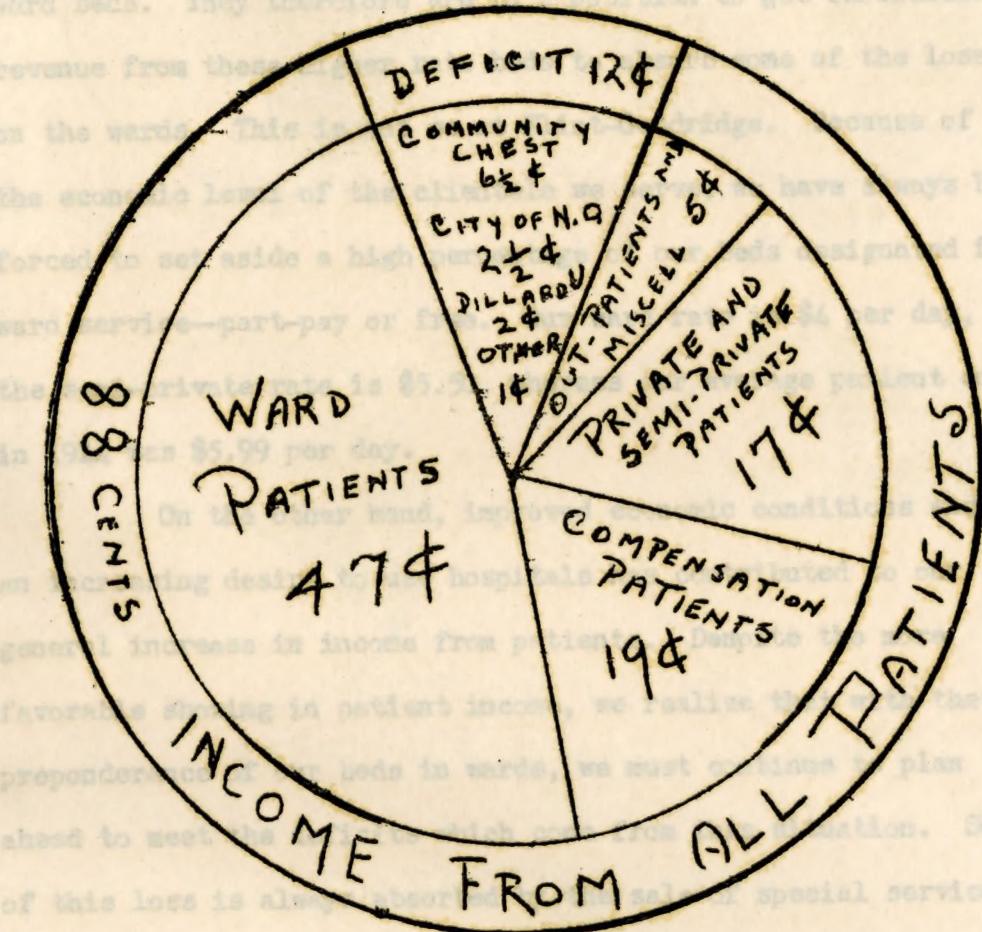
and at least one of the following qualifications:  
 1. having had at least two years' experience in hospital work, or  
 2. having had at least three years' experience in hospital work, or  
 3. having had at least one year's experience in hospital work, and having had at least one year's experience in some other field of medical practice, or  
 4. having had at least one year's experience in hospital work, and having had at least one year's experience in some other field of medical practice, and having had at least one year's experience in some other field of medical practice.

FINANCE AND ADMINISTRATION

Sound principles of finance, careful scrutiny of expenditure, farsighted planning and efficient management are as essential to the success of a hospital as they are to that of a private enterprise. Before the end of each year, a general forecast is made of the expected hospital income and expenses for the following year. A budget is then prepared and submitted to the Trustees. After its approval, this budget is used as our guide for the year's financial transactions.

Early hospitals in France and other countries were called "Hotels Dieu"—Hotel of God. Speaking of hospitals as hotels and considering hospital costs, one is reminded of the great difference between the service the ordinary hotel gives its patrons, and that which the sick and injured receive in the "Hotel of God." The hotel guest pays a flat rate which covers only the privilege of occupying a room. In addition, he pays for meals served and any other special service he might desire.

The daily flat rate of the hospital covers a bed, general nursing care day and night, meals brought to the bedside, and various other routine care. Another factor to be considered is that whereas the customers of a hotel or other business pay for services in full, many hospital patients can pay only part, and some none at all. This has always constituted a great financial problem for hospitals.

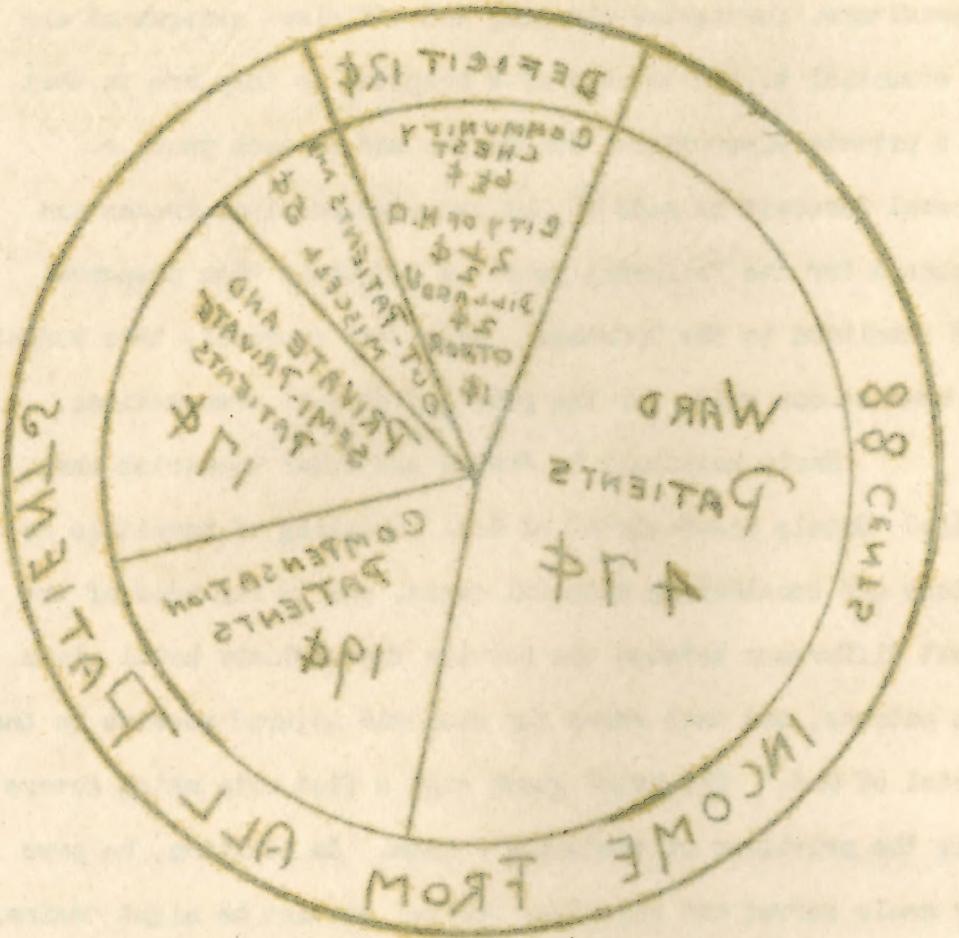


The figure consists of a large circle divided into four quadrants by two intersecting lines. The top-left quadrant contains the text "WARD PATIENTS" and "47¢". The top-right quadrant contains "DEFICIT 12¢". The bottom-left quadrant contains "INCOME FROM ALL PATIENTS" and "88 CENTS". The bottom-right quadrant contains "COMPENSATION PATIENTS" and "19¢". The center of the circle contains the text "CITY OF N.O.", "PILLARD", "OTHER", "OUT-PATIENTS AND", "PRIVATE AND SEMI-PRIVATE PATIENTS", and "5¢".

Patient Type	Income	Deficit
WARD PATIENTS	47¢	12¢
OUT-PATIENTS AND PRIVATE AND SEMI-PRIVATE PATIENTS	5¢	17¢
COMPENSATION PATIENTS	19¢	0¢
CITY OF N.O., PILLARD, OTHER	21¢	0¢
<b>Total</b>	<b>88¢</b>	<b>34¢</b>

WHERE THE FLINT- GOODRIDGE

hundred seventy-eight who came to us for confinement during the  
**DOLLAR**  
year. One hundred forty-four patients members of Hospital Service  
**CAME FROM IN 1944**  
Association of New Orleans, came to us for care during 1944.



WHERE THE FLINT-GOODRIDGE

DOLLAR

CAME FROM

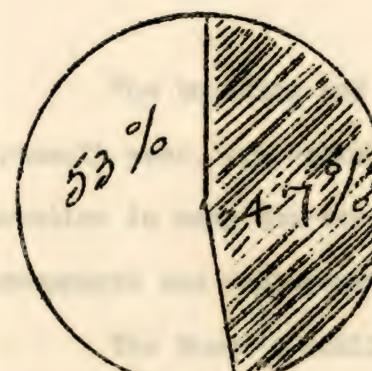
Most voluntary hospitals maintain a higher percentage of private and semi-private rooms than they do of minimum-cost ward beds. They therefore are in a position to get sufficient revenue from these higher rate beds to absorb some of the losses on the wards. This is not so at Flint-Goodridge. Because of the economic level of the clientele we serve, we have always been forced to set aside a high percentage of our beds designated for ward service—part-pay or free. Our ward rate is \$4 per day, and the semi-private rate is \$5.50, whereas our average patient cost in 1944 was \$5.99 per day.

On the other hand, improved economic conditions and an increasing desire to use hospitals has contributed to our general increase in income from patients. Despite the more favorable showing in patient income, we realize that with the preponderance of our beds in wards, we must continue to plan ahead to meet the deficits which come from this situation. Some of this loss is always absorbed by the sale of special services. We must, however, continue to look to our contributors to meet part of this deficit.

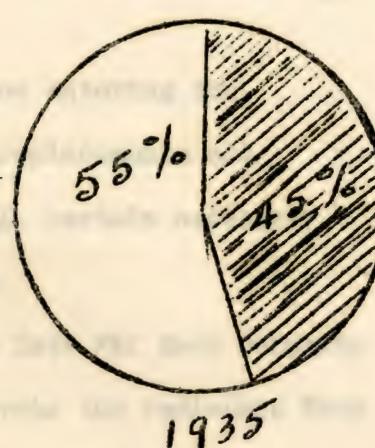
We have cooperated with the government Emergency Maternal and Infant Care Program for wives of service men. One hundred seventy-eight wives came to us for confinement during the year. One hundred forty-four patients, members of Hospital Service Association of New Orleans, came to us for care during 1944.

The above charts show the steady increase in percent in income received from patients. In 1932, the first year of occupancy in the new building, patients' earnings represented 53% of total income. This figure has risen each year. In 1944, the patient earnings was 88%, leaving a deficit of only 12% to be covered by contributors.

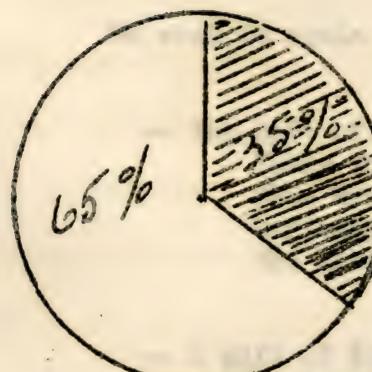
## GROWTH IN INCOME FROM PATIENTS



1932



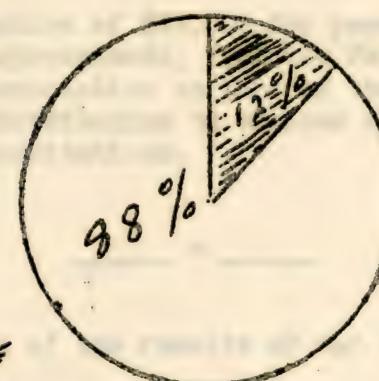
1935



1938



1941



1944

PATIENT INCOME

DEFICIT

The above charts show the steady increase in percent in income received from patients. In 1932, the first year of occupancy in the new building, patients' earnings represented 53% of total income. This figure has risen each year. In 1944, the patient earnings was 88%, leaving a deficit of only 12% to be covered by contributors.



ANNUAL REPORTS

1943



annual report of financial results and work of our organization  
for the year just past, 1943, reflecting our financial  
status to the hospital authorities estimated, justified and our  
finances and AAPI all very good health and strength and account  
of services and of AAPI also to establish a general, 1943 our organization  
and individual.

The building and equipment, now entering the thirteenth year, are beginning to need replacements and renovation in many quarters; during 1944, certain necessary improvements and replacements were made.

The Women's Auxiliary and the Zeta Phi Beta Sorority provided funds which enabled us to renovate the Pediatric Ward and build individual cubicles for our young patients.

We wish to again acknowledge with thanks:

- The gift of a MacEachern Obstetrical Table for our maternity department from Mrs. I. I. Lemann, as a birthday gift to Mr. Monte Lemann, the Treasurer of Dillard University.
- A gift of \$300 from Mr. Edward B. Alford of New York City, to be used to assist in securing additional x-ray equipment.
- A donation of \$12,000 for permanent improvements, from the Fairground Association as part of their annual distribution to various charitable institutions.

— o —

An analysis of the results of our financial transactions will be found on following pages of this report. Also will be found a statistical resume of the services rendered.

DECEMBER 31, 1944

## THIS IS WHAT WE OWNED

CASH IN BANK and on Hand.....	\$ 6,395.42
DUE TO US FROM PATIENTS.....	12,778.22
After deducting amount believed to be uncollectible	
OTHER AMOUNTS DUE US.....	1,512.57
VALUE OF SUPPLIES in Storeroom...	4,720.04
RESTRICTED FUNDS - In Bank.....	12,846.77
Legacies, Special Funds and Gifts for Special Projects	
TOTAL	\$38,253.02

## THESE WERE OUR OBLIGATIONS

OWED TO MERCHANTS.....	\$ 8,849.01
For Services and Supplies Purchased during December	
DUE UNITED STATES GOVERNMENT.....	707.96
For Employee Withholding Taxes	
GROUP HOSPITALIZATION FUND	982.06
SOCIAL SERVICE FUND	59.35
TOTAL	\$10,598.38

1941, 1943 AND

WHAT WE RECEIVED IN 1944, 1943 AND

1941 AND HOW WE USED IT

THIS IS WHAT WE RECEIVED

\$1,292.80	.....built no the YEAR HI HEAD
\$5,877.51	.....STILLWATER HOMES BY OF THE People gathered to the addition of a devoted
\$8,512.1	.....BY THE STURMIA FENTO
\$0.057.4	.....value of SUPPLIES to Sustenance
\$7,848.51	.....in - some of the people, especially those who have been able to help their
\$0.225.86	TOTAL

THIS IS WHAT WE SPENT

\$0.213.80	.....REMANENCE OF THE equally has assisted to improved gains lessening
\$0.507	.....THESE WERE ESTATE GETTING THE same publications required to
\$0.589	.....BY THE HOSPITALITION FUND
\$0.42	.....CITY CHURCHES JAIDOC
\$2.392.00	TOTAL

THIS IS WHAT WE RECEIVED

	<u>1944</u>	<u>1943</u>	<u>1941</u>
VALUE OF CHARGES TO PATIENTS	\$176,234.19	\$146,398.14	\$98,546.58
Less Amount of Free Service	21,647.12	18,140.62	31,337.88
INCOME FROM PATIENTS	\$154,587.07	\$128,257.52	\$67,208.70
OTHER SUNDY INCOME	5,885.04	11,653.85	4,317.64
CONTRIBUTIONS:			
Community Chest	12,000.00	12,000.00	9,000.00
City of New Orleans	5,000.00	3,000.00	3,000.00
Sundry	927.08	644.19	268.34
Dillard University	4,020.47	5,000.00	9,000.00
TOTAL CONTRIBUTIONS	\$ 21,947.55	\$ 20,644.19	\$21,268.34
TOTAL	\$182,419.66	\$160,555.56	\$92,794.68

THIS IS WHAT WE SPENT

ADMINISTRATION	\$ 14,504.03	\$ 13,264.34	\$10,901.30
FOOD SERVICE	42,730.81	37,889.21	19,173.37
HOUSEKEEPING & PROPERTY	37,679.67	30,515.65	24,465.80
NURSING CARE	41,261.96	32,355.44	16,131.10
OTHER PROFESSIONAL CARE	46,243.19	46,804.26	22,077.43
TOTAL	\$182,419.66	\$160,828.90	\$92,749.00

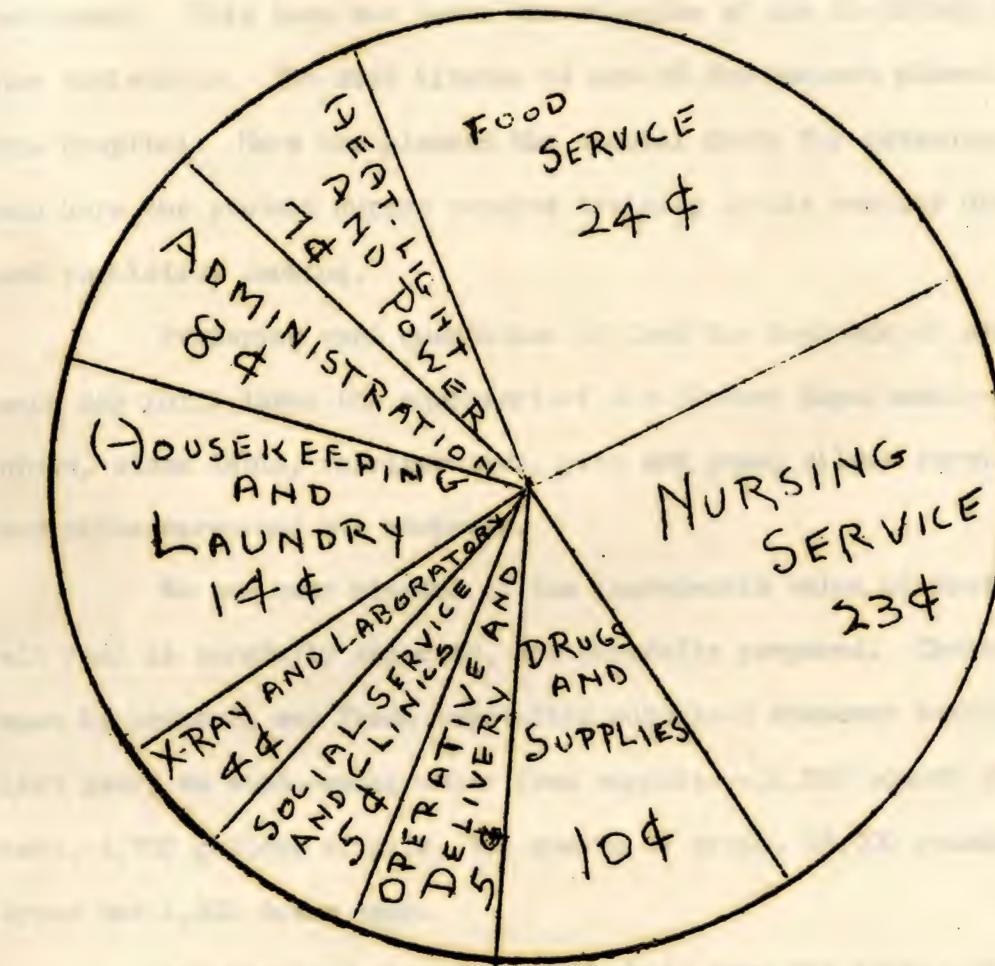
UNA CAPI, AAPI NI GIVINOKA EW TAHU  
TI GESU ZW WOH CHA IAP

TAPE	EARL	AMP	
52.342,820	41.592,810	31.422,810	STIMULANT OF BERNARD TO SUIAS SOLVED CERT TO FLOWERS AND
50.700,16	50.000,81	51.700,16	STIMULANT MOST SMOKE
07.805,700	52.705,800	70.705,800	SMOKE YACHTS RENTO
40.712,4	28.420,11	40.280,2	SMOKE YACHTS RENTO OUTDOORING GARDENING GROUP CLUB OF NEW YORK SWIMMING YACHTING
00.000,0	00.000,51	00.000,51	EDITIONED JATOT
00.000,0	00.000,4	00.000,2	
45.820,0	41.420,05	50.720,05	
00.000,0	00.222,0010	00.912,5810	JATOT

THERE IN TAHU BI SINT

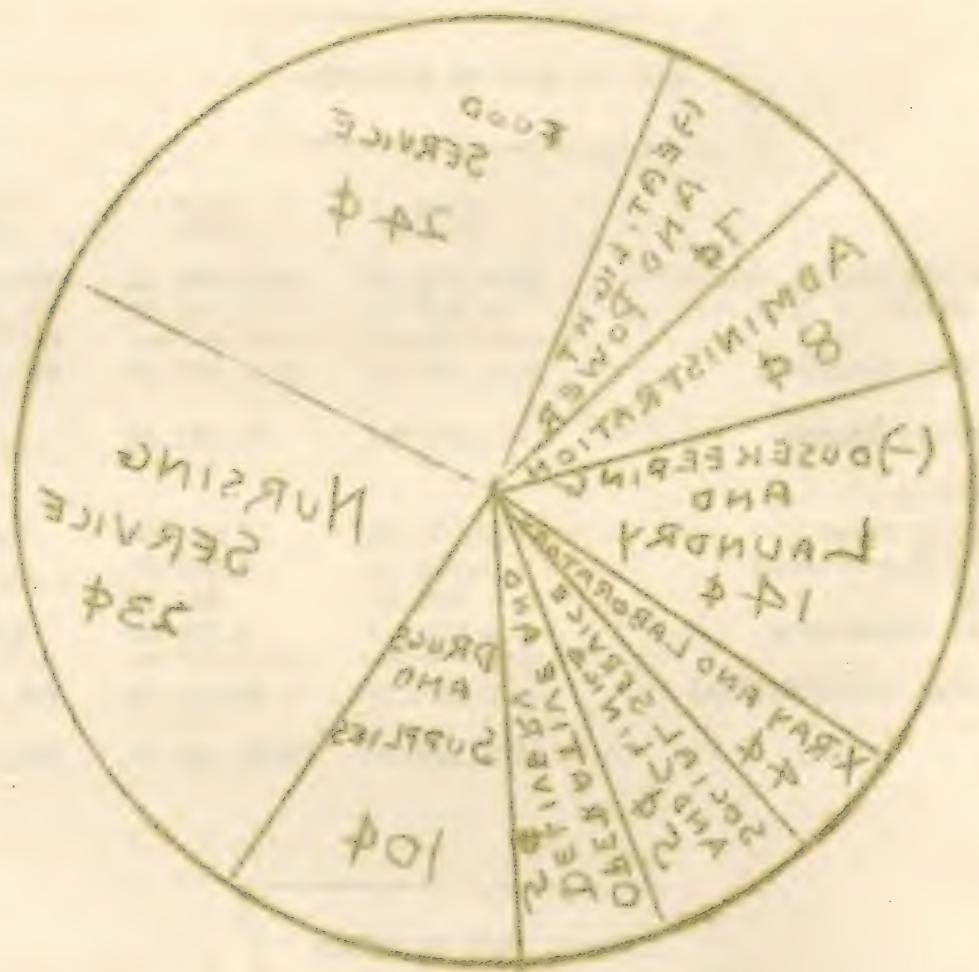
TAPE	EARL	AMP	
00.100,010	40.100,010	40.100,010	NOTAMINGIMIA
70.371,01	10.988,70	10.988,70	SHOWER COOK
00.220,45	20.212,00	20.212,00	TELEPORT & UNIFEXDUC
00.135,10	10.220,50	10.220,50	HEAD DIRECTOR
50.170,55	20.100,50	20.100,50	HEAD JANITORSHIP RENTO
00.910,50	00.868,0010	00.812,5810	JATOT

WHERE DOES THE HOSPITAL DOLLAR GO?



The above chart shows how the hospital dollar was spent in 1944

THE MAJOR NATION SET aside money



yellow liquid oil will work hard work and  
will fit fine now

CALORIES AND VITAMINS

The dietary department provided 165,000 well-balanced meals during the year to hospital patients, nurses and other personnel. This task has taxed the energies of our dietitian and her assistants. The diet kitchen is one of the busiest places in the hospital. Here are planned the special diets for patients, and here the student nurses receive training in the various diets and regulation cooking.

Preparing vast quantities of food for hundreds of meals each day fully taxes the equipment of the dietary department—stove, steam table, refrigerators, pots and pans, silver service and china ware—and our manpower.

We are ever mindful of the therapeutic value of food—all food is carefully selected, and carefully prepared. Choice meat is secured, and fresh vegetables purchased whenever available. Last year, we used—among other food supplies—31,000 pounds of meat, 5,700 gallons of milk, 750 quarts of cream, 16,000 pounds of bread and 4,000 dozen eggs.

Despite food shortages in markets here and there, our dietitian was able to make satisfactory adjustments and substitutions of her diets to cover all needs. The few articles that have disappeared from the market were not felt so keenly because of the abundance of substitutes. The pleased response of patients and personnel alike to our food service is in itself an accolade to our dietary personnel.

SOCIAL SERVICE & CLINICS

One of the most important functions of the hospital is performed by the Social Service Department. The changed economic condition of our clinic clientele has made more active social service participation in the out-patient clinics necessary.

Clinic patients, last year, amounted to 7,135. They made total visits of 32,274—a decline from the figures of the preceding year. Despite this decline, close scrutiny had to be made of those who did apply, and adjustments were made in the scale of financial eligibility to meet the changing economic times.

Careful interviewing of patients is reflected in the reduced number of clinic cases, as well as a reduced number of free and part-pay admissions to hospital beds.

The Social Service Department participated in various wartime programs. They were particularly active in securing emergency maternal and child welfare service for many of our patients; it participated in various community projects sponsored by other hospitals, and the director served on various committees. Of particular significance was the appointment of one of the social workers as secretary for the Wartime and Reconstruction Service Committee sponsored by the American Association of Medical Social Workers. The director of the Social Service Department also served as lecturer in the Dillard University School of Nursing.

## R D I L L U N I V E R S I T Y J A C O B S

Liaised with the administration regarding plans and to see to  
 Hospital staff. Trained several nurses and of supervising all  
 activities which were and administrative activities were to maintain a balance  
 between nursing and non-nursing activities. Duties  
 included  
 work .85% of between ,new staff ,nurses and  
 aid to nursing and work outside 2-3% to obtain info of  
 aid of head nurses and ,assists and assigned .new nurses  
 aid in other areas of responsibility but ,which will also need to plan  
 schedules regarding aid from of voluntary patients to whom  
 .assist  
 aid in before after at hospitals to gubernatorial election  
 To reduce burden a no low as ,these will be reduced  
 .and liaison of non-nursing work has been  
 another of increasing responsibilities which have been  
 partakes of various responsibilities now work .emergencies situations  
 are to work for various activities within the hospital community  
 especially students and in acquiring the following  
 working in various hospitals and non ,assigned tasks of becoming  
 to meet changes and sometimes involving 10 .non-nurses  
 has enabled aid to patients as visiting nurses and to see  
 medical aid of becoming certified certified administration  
 aid to patients and .working hard to maintain  
 aid in terminal care for the elderly and disabled patients  
 .patients to food & clothing benefit

## WOMEN IN WHITE

Nineteen forty-four saw our average daily bed  
 occupancy go up to 89.4—slightly higher than the previous  
 year's average. The largest number of patients in the hospital  
 any one day during the year was one hundred fifteen. Although  
 the number of patients cared for was only slightly in excess of  
 those cared for the previous year, problems of nursing service  
 were greatly increased with the diminishing number of available  
 graduate nurses. In order to alleviate some of these problems,  
 we trained and employed a group of young women as nursing  
 attendants. These women have proved very efficient, and work  
 immediately under the supervision of the regular ward  
 supervisors. In spite of a decrease in the number of available  
 graduate nurses, and the consequent increased responsibility  
 of the head nurses, some of the latter have gladly taken on the  
 added responsibility of the teaching and supervision of the  
 student nurses and volunteer workers.

### Nursing Education

The average person takes the hospital nurse for granted. When the hospital is mentioned, the vision of a spic and span white uniform immediately comes to mind. Very seldom is the person aware of the technical and specialized training the student must undergo before she becomes a graduate nurse.

The Division of Nursing of Dillard University offers a four and one-half year program leading to the degree of Bachelor of Science in Nursing. The students live on the university campus

## STEW B. J. REED

had while serving two war time-victor campaigns  
including one and half years—A. 48 at St. Louis  
Individually at starting in medical surgical and psychiatric training  
experience, medical training was now very well gained which was given  
to ensure all patients who are not being treated in medical and  
nursing clinics to understand that recovery will not begin until  
admission to certain institutions will take place until  
assiduous study to ones interests of whom all assure efficiency  
gaining an easier place to carry a burden has become in  
now has, probably your having had more work, undoubtedly  
now larger and to continue and when patients  
advice to medical and of course a to wife of . probably  
will always be present and her own self to care, nursing home and to  
and to medical and probably to probably have  
, probably because her mother probably

### NURSE'S AUXILIARY

history not soon Individually and continuing off  
one has right to assist off , because of Individually off and  
and of mobile you , claim of soon patients probably  
patients off patient healthiness has been off to whom may  
, probably a success and ended up from  
a small physician building to patient to medical off  
medical to corps off of patient among many kind are has not  
been giving off in all respects off , patients of course to

and receive their academic work at the university. The clinical or professional phase of the course covers the last two and one-half years. This experience is provided by Flint-Goodridge Hospital, Charity Hospital, and the Hume Day Nursery in New Orleans. Psychiatric nursing experience is secured at the Homer G. Phillips Hospital in St. Louis, and experience in Public Health nursing is gained through an affiliation with the New Orleans Health Department. The total enrollment in 1944 was one hundred four, twenty-three of this number being in the clinical phase of their work. All twenty-three are members of the United States Nurse Cadet Corps.

### WOMEN'S AUXILIARY

Women have cared for the sick and injured in the household for generations. Even today, when sickness invades the average home, it is the woman who assumes responsibility for the care of the patient, or, when necessary, prepares him for removal to a hospital. Today, hospitals more and more are taking over the care of injuries and illnesses which were formerly treated at home, and it is natural that modern women should take an active interest in hospitals.

Our Auxiliary was organized by Mrs. M. E. Burbridge and a group of public-spirited women soon after the opening of the new Flint-Goodridge Hospital building. Mrs. Burbridge served as president for nearly twelve years, retiring in 1944 to be succeeded by Mrs. Dixie Sanders Harney.

The object of the group is to be informed about the

and organization aid to show others that visitors have  
had and service which will be made, loaning to hospital  
of babies at community and among kind-men has and  
will assist all the ,Indigent exhibitivity  
at community galleries displays' .assisted well al present  
but ,also ,to the Indigent exhibitivity .A much aid to become  
an efficient banking of galleries which will be community  
in aid ,,indigent exhibitivity which will be exhibited  
aid to community ,will be used also the API of Juilliard  
the ,show need to assist hospital aid al galed vedere  
,also of John Smith which behind aid to visitors was assist-guest

Y R A T I T I U A E N E W O

aid al hospital has done aid to the aid and much  
rehearsal assistance and ,which civil accompany to the hospital  
yesterday's community day which aid al SI ,and organize aid  
and assistance ,visitors made ,to ,making aid to who aid to  
the whom has been assisted ,which ,Indigent a of visitors not  
know nothing about the whom to who aid to who galed  
new visitors that invitation al SI has ,and to visitors whom  
,planned al the recent events as other kinds  
exhibited .E .M .,which of hospital now qualified to  
to visitors aid to the more visitors-which is quite a lot  
exhibited .and ,exhibited Indigent exhibitivity was aid  
API of visitors ,which shows whom not making an effort  
,which visitors which ,will of visitors aid to  
aid to visitors ,which aid to visitors aid to

hospital activities, and to be good-will ambassadors for the hospital. Also—and not least—to render aid, provide service and funds to carry out some projects. All of this they do.

The funds raised by payment of dues, or by projects undertaken by the Auxiliary, do not go into the general fund of the hospital, but are the property of the Auxiliary, to be appropriated to such hospital uses as the Auxiliary directs.

Early in 1944, the Auxiliary made the following appropriations as its major projects for the year:

Surgical Instruments for Operating Room	\$200.00
Social Service Department for Drugs and Incidentals for Indigent Patients	150.00
Pediatric Department Renovation	75.00
Gas Range for Nurses' Residence	60.00

In addition, the Auxiliary sponsors the National Hospital Day celebration, and gives a Christmas party for the children patients in the hospital and for those registered in the out-patient clinic.

The Auxiliary does most of its work through committees. The Sewing Committee served at intervals throughout the year making gauze masks, instrument pan covers, surgical sheets, operating gowns, and did mending when necessary. The Workroom Committee was divided into many groups which came to the hospital weekly and monthly to fold surgical dressings. Chairmen of these groups are:

Mrs. A. V. Boutte	Mrs. Varice Henry
Mrs. Elnora Hayes	Mrs. Gaynell Porter

The 1944 membership drive was under the direction of Mrs. Daisy

and not apprehension like ours of his activities indicated  
such strong bias toward one—such that he—well, I am inclined  
to think that he is like us, except that his  
activities will be more limited by his greater shyness.

broi leining eft atak og son ob ,qualibet eft yf ministerio  
ed of ,qualibet eft lo ymreoyt eft son fed ,Intique eft lo  
,mewell qualibet eft ne nesci Intique donec et hyskynge  
galwollei eft obes qualibet eft ,MARI ni ymre  
rane eft yf nesci hyskynge galwollei eft ne anotatarymos

00.0052      *soo* *soo* *soo* *soo* *soo* *soo*  
00.0051      *soo* *soo* *soo* *soo* *soo* *soo*  
00.0050      *soo* *soo* *soo* *soo* *soo* *soo*

Immittelst edr vnoenroop qualifizier edr ,critikis al  
edr tel yngs enzertur a sevry hys ,militarisches ych Delft oll  
al beretinger ondigt tel hys lafquend edr at enzerting verhinder  
,antik Janitzius-ten edr  
,verfassungsgesetz dient edr tel hys nach qualifizier edr

the Senate Committee to receive testimony from those who have been  
involved in the investigation, and to determine what further action  
should be taken. The Senate Select Committee on Intelligence  
will also conduct its own investigation, and will report its findings  
to the Senate.

Meyers and Mrs. Mildred Sorrell. They did an exceptionally fine piece of work, bringing in the largest membership in the history of the organization—841 paid members.

The officers, executive committee, and committee chairmen are as follows:

Mrs. Dixie S. Harney, President	Mrs. M. E. Burbridge
Mrs. Daisy Meyers, Vice-President	Mrs. Ernest Cherrie
Mrs. Mildred Sorrell, Vice-President	Mrs. Maud Misshore
Miss Pearl Tasker, Secretary	Mrs. Eloise Thornhill
Mrs. Bernice Farley, Ass't Secretary	Mrs. Ruby Vandage
Mrs. Vivian Antoine, Treasurer	

Mrs. Hattie Mays, Hospitality Committee  
Mrs. A. S. Dejoie, Hospital Day Committee  
Mrs. Emile Meine, Sewing Committee

Friendly Service - Congregational and  
Christian Churches

Another group of women, members of the Congregational and Christian Churches throughout the country, remembers us in annual benefactions of money, supplies, and hundreds of miscellaneous items needed by the hospital. These women have been thoughtful and practical in their donations. Packages have included such things as bed linen, table linen, toys for tots, bath robes for convalescents, games for the nearly-well, and layettes for the newly born.

Many of these gifts come from isolated and small congregations in many parts of the United States, from Maine to Texas, and from the State of Washington to Florida. Some of these things come as a result of weekly or monthly sewing circles; some as the result of church bazaars.

Wissenschaften an die Welt „dienten berühmt“ und „wurde“ nicht nur „als eine der ersten“ sondern auch „als eine der wichtigsten“.

and the first 128-odd images add to grainy  
softness has, as I have said, mostly left

encellida en una envoltura

Miss Anna Adams  
Miss Maria Thompson  
Miss Mary May  
Miss Anna C. Morris  
Miss Mary M. Morris  
Miss Anna C. Morris

Mr. A. S. Beloie, Hospital Pet Committee  
Mrs. Pauline Morris, Animal Committee  
Mr. Harry Morris, Animal Committee  
Mr. Eddie Morris, Animal Committee  
Miss Mary Morris, Animal Committee  
Miss Ethel Morris, Animal Committee  
Miss Anna Morris, Animal Committee  
Miss Ethel Morris, Animal Committee

Quality Survey - Complaints see  
Quality Control Complaints

## SOME PRESENT AND FUTURE NEEDS

Hospital equipment in constant use needs frequent replacement. Here are some of the things urgently needed at Flint-Goodridge to round out its service, and to meet the demands of a growing health consciousness on the part of our community:

AN X-RAY THERAPY UNIT	.....	Cost .....	\$9000
We would be able to serve a large number of patients whom we must now refer to other agencies or to private laboratories.			
THREE ELECTRICALLY-HEATED FOOD CARTS ..	Cost .....	\$1500	
At present, we serve food to patients from unheated carts. Too often, the last patients to be served do not get hot food. They cost \$500 each.			
FIFTEEN OVERBED TABLES ..	Cost .....	\$ 600	
Our service to patients in semi-private rooms would be improved if we had this equipment. They cost approximately \$40 each.			
ONE ELECTRO-SURGICAL UNIT .....	Cost .....	\$ 600	
For Operating Room			
TWO SAFETY LABOR BEDS .....	Cost .....	\$ 200	
The beds are specially designed for women in labor. Cost is approximately \$100 each.			
ONE HEAVY DUTY BREAST PUMP .....	Cost .....	\$ 100	
TWO INFRA-RED LAMPS, each \$50 .....	Cost .....	\$ 100	
TWO DRESSING CARTS, each \$100 .....	Cost .....	\$ 200	
ONE ANAESTHESIA STRETCHER .....	Cost .....	\$ 110	
ONE OPERATING ROOM SPOTLIGHT .....	Cost .....	\$ 200	

# Тираж з сдес иятич дна

It has been my good fortune to have the pleasure of meeting Mr. George F. Johnson, of the firm of Johnson & Johnson, and I can assure you that he is a man of great ability and knowledge, and I am sure that his advice will be of great value to you.

K-RAY THERAPY UNIT 480000 Coat ....

We now have a series of aids to follow up our  
efforts to bring about a better understanding of  
the world situation.

..... 1000 CARS .. Cost \$1500  
each. Total cost \$1500000.  
Total cost of 1000 cars  
is \$1500000. Total cost  
of 1000 cars is \$1500000.  
Total cost of 1000 cars  
is \$1500000. Total cost  
of 1000 cars is \$1500000.

..... GOLF COURSE DRIVING RANGE  
..... GOLF COURSE DRIVING RANGE

..... Cap. .... 600  
The Electro-Surgical Unit  
Box Descriptive Book

..... Caf ..... 20230 LABOR MEDS  
The bed was the best available for  
the patient who had been admitted  
to the hospital. Caf was not available  
as soon as possible.

THE HEAVY DUTY BREAST HUMPS COAG ..... \$ 100

100 GOLF ..... 250 SEASIDE TIMES, LTD. LTD. LTD.

MO DRESSING CARDS, each \$100 ..... GOLF ..... \$ 200

THE ANAESTHESIA STRENGTHENER  
Cape Town • Johannesburg • Durban

THE OPERATING ROOM SHOTLINES Cost .... \$ 200

#### SOME PERTINENT FIGURES

	<u>1941</u>	<u>1942</u>	<u>1943</u>	<u>1944</u>
<b>1. Miscellaneous Statistics</b>				
Births	359	560	527	649
Deaths	49	75	93	98
Percentage Post Mortems	9.3	13.2	46.9	34.6
Surgical Operations	1,008	1,048	1,351	1,427
X-Ray Pictures	3,141	2,470	2,035	1,872
Laboratory Tests	29,037	28,991	22,856	26,803
Emergency Patients	1,881	2,262	1,894	1,996
Average Daily Census	64.2	76.6	86.3	89.4
Per Diem Cost	\$3.59	\$4.30	\$5.19	\$5.99
Clinic Cost	37¢	41.5¢	48¢	70¢
<b>2. Hospital Patients</b>				
Workmen's Compensation	323	561	746	545
Crippled Children	95	74	48	8
Other Full Pay	561	762	1,134	1,809
Part Pay	424	723	931	546
New Born	348	543	514	631
Free	675	490	216	256
<b>Total</b>	<b>2,426</b>	<b>3,153</b>	<b>3,589</b>	<b>3,795</b>
<b>3. Hospital Patients by Services</b>				
Medicine	257	246	361	324
Surgery	1,135	1,503	1,314	1,288
Gynecology & Obstetrics	463	660	1,135	1,401
Pediatrics				
New Born	348	543	514	631
Other	223	201	265	151
<b>Total</b>	<b>2,426</b>	<b>3,153</b>	<b>3,589</b>	<b>3,795</b>
<b>4. Days of Care Given</b>				
Workmen's Compensation	3,022	4,663	6,942	5,954
Crippled Children	3,618	3,188	2,127	440
Other Full Pay	4,689	5,574	8,445	14,411
Part Pay	3,274	6,006	7,577	4,323
New Born	2,190	3,546	3,522	4,031
Free	6,651	4,907	2,370	3,497
<b>Total</b>	<b>23,444</b>	<b>27,884</b>	<b>30,983</b>	<b>32,656</b>

Macmillan Statistics

Siamese Cat  
American Shorthair  
American Longhair  
Persian Cat  
British Shorthair  
British Longhair  
Norwegian Forest Cat  
Siberian Cat  
Maine Coon Cat  
American Bobtail  
Selkirk Rex  
Tonkinese  
Munchkin Cat  
Chartreux Cat  
Ocicat Cat  
Abyssinian Cat  
Somali Cat  
Siamese Cat  
American Shorthair  
American Longhair  
Persian Cat  
British Shorthair  
British Longhair  
Norwegian Forest Cat  
Siberian Cat  
Maine Coon Cat  
American Bobtail  
Selkirk Rex  
Tonkinese  
Munchkin Cat  
Chartreux Cat  
Ocicat Cat  
Siamese Cat  
American Shorthair  
American Longhair  
Persian Cat  
British Shorthair  
British Longhair  
Norwegian Forest Cat  
Siberian Cat  
Maine Coon Cat  
American Bobtail  
Selkirk Rex  
Tonkinese  
Munchkin Cat  
Chartreux Cat  
Ocicat Cat

anisotropic Inflation

190  
Dear Point  
Sant' Iosa  
Upper Italy has  
troubled cities  
of course, a Comune  
of Milan

Let's Go!

www.vipsoftwaresolutions.com

*Operations  
and Services*

Page 2

• Days of Great Crisis

116  
New Point  
Pass  
Upper Bay  
Cape  
Chippewa  
Gulf  
Pointe a Contrevent

NetoT

5. Individuals Admitted  
to Each Clinic

General Medicine	4,720	3,855	3,274	2,643
Syphilis	1,645	2,073	2,532	2,053
Tuberculosis	204	222	73	64
Surgery	767	651	443	396
Dermatology	85	72	43	40
Pediatrics	766	945	746	631
Gynecology	431	329	182	170
Obstetrics	419	538	329	296
Urology	296	261	201	190
Ear, Nose and Throat	404	285	169	150
Eye	371	259	189	180
Dental	715	481	258	206
Special	1,715	619	210	116
Total	12,538	10,590	8,649	7,135

## 6. Clinic Visits:

General Medicine	8,082	6,279	3,794	2,629
Syphilis	28,397	28,181	40,426	22,127
Tuberculosis	1,154	1,065	347	179
Dermatology	340	206	187	105
Surgery	2,526	2,100	1,248	1,006
Pediatrics	2,180	2,814	2,856	2,052
Gynecology	1,504	1,086	443	416
Obstetrics	2,067	2,915	1,985	1,178
Urology	2,296	1,804	1,219	840
Ear, Nose and Throat	1,661	1,230	621	622
Eye	2,231	1,343	889	611
Dental	1,344	968	547	393
Special	1,720	619	214	116
Total	55,502	50,610	54,776	32,274

**7. Average Days Stay**

All Patients	9.7	8.8	8.5	8.6
Workmen's Compensation	9.3	8.3	9.3	10.9
Other Full Pay	8.4	7.3	7.4	8.1
Crippled Children	37.9	43.0	44.1	55.0
Part Pay	7.7	9.3	8.1	7.9
Free	9.8	10.2	10.9	13.8

BOARD OF TRUSTEES

ΔΔΕΙ ΣΑΡΙ ΣΑΡΙ ΙΑΩ

335,5	475,5	223,5	103,5
330,5	525,5	230,5	105,5
325,5	575,5	235,5	110,5
320,5	625,5	240,5	115,5
315,5	675,5	245,5	120,5
310,5	725,5	250,5	125,5
305,5	775,5	255,5	130,5
300,5	825,5	260,5	135,5
295,5	875,5	265,5	140,5
290,5	925,5	270,5	145,5
285,5	975,5	275,5	150,5
280,5	1025,5	280,5	155,5
275,5	1075,5	285,5	160,5
270,5	1125,5	290,5	165,5
265,5	1175,5	295,5	170,5
260,5	1225,5	300,5	175,5
255,5	1275,5	305,5	180,5
250,5	1325,5	310,5	185,5
245,5	1375,5	315,5	190,5
240,5	1425,5	320,5	195,5
235,5	1475,5	325,5	200,5
230,5	1525,5	330,5	205,5
225,5	1575,5	335,5	210,5
220,5	1625,5	340,5	215,5
215,5	1675,5	345,5	220,5
210,5	1725,5	350,5	225,5
205,5	1775,5	355,5	230,5
200,5	1825,5	360,5	235,5
195,5	1875,5	365,5	240,5
190,5	1925,5	370,5	245,5
185,5	1975,5	375,5	250,5
180,5	2025,5	380,5	255,5
175,5	2075,5	385,5	260,5
170,5	2125,5	390,5	265,5
165,5	2175,5	395,5	270,5
160,5	2225,5	400,5	275,5
155,5	2275,5	405,5	280,5
150,5	2325,5	410,5	285,5
145,5	2375,5	415,5	290,5
140,5	2425,5	420,5	295,5
135,5	2475,5	425,5	300,5
130,5	2525,5	430,5	305,5
125,5	2575,5	435,5	310,5
120,5	2625,5	440,5	315,5
115,5	2675,5	445,5	320,5
110,5	2725,5	450,5	325,5
105,5	2775,5	455,5	330,5
100,5	2825,5	460,5	335,5
95,5	2875,5	465,5	340,5
90,5	2925,5	470,5	345,5
85,5	2975,5	475,5	350,5
80,5	3025,5	480,5	355,5
75,5	3075,5	485,5	360,5
70,5	3125,5	490,5	365,5
65,5	3175,5	495,5	370,5
60,5	3225,5	500,5	375,5
55,5	3275,5	505,5	380,5
50,5	3325,5	510,5	385,5
45,5	3375,5	515,5	390,5
40,5	3425,5	520,5	395,5
35,5	3475,5	525,5	400,5
30,5	3525,5	530,5	405,5
25,5	3575,5	535,5	410,5
20,5	3625,5	540,5	415,5
15,5	3675,5	545,5	420,5
10,5	3725,5	550,5	425,5
5,5	3775,5	555,5	430,5
0,5	3825,5	560,5	435,5

952,5	APT,3	972,6	580,8
752,5	82A,0A	181,28	783,8
971	72E	280,1	124,1
102	781	302	340
1,002	82S,1	500,2	252
2,025	82P,2	518,2	5180
476	82A	1,082	1,024
1,178	820,1	2,512	2,082
810	81S,1	1,802	825
625	812	325,1	625
117	828	342,1	1,021
322	72C	344,1	322
822	72E	342	1,021
811	APT	912	502,22
1475,22	82T,22	912,22	502,22

१.४	३.४	८.४	८.०
१.०१	३.७	८.४	८.०
१.४	४.८	८.४	८.०
०.८८	५.४४	०.६४	१.१४
१.४	५.४	८.०	८.०
१.४१	९.०१	८.०१	८.०

DILLARD UNIVERSITY

**OFFICERS**

Edgar B. Stern  
Robert E. Jones  
E. J. LaBranche  
Monte M. Lemann

President  
Vice-President  
Secretary  
Treasurer

T. R. Albert  
Ralph E. Boothby  
Fred L. Brownlee  
H. J. Burgstahler  
M. S. Davage  
Mrs. Lucius R. Eastman

Leo M. Favrot  
W. W. Holmes  
Warren Kearny  
Miss Helen Kenyon  
Paul Quillian  
Loren H. Rockwell

Miss Fannie C. Williams

President of the University  
Albert W. Dent

## ADMINISTRATION

**FLINT-GOODRIDGE HOSPITAL OF DILLARD UNIVERSITY**

John L. Procope, Superintendent  
Alfred Lippman, Chief Accountant  
Miss Beatrice F. Alston, Director of Nursing Service  
Mrs. Bernice C. Farley, Director of Social Service  
Miss Vesta C. Hurley, Dietitian  
Mrs. E. Lyons Baker, Anaesthetist  
T. R. Williams, Pharmacist  
L. A. Johnson, Medical Records Librarian

### HOUSE STAFF

Dr. W. J. Wheeler, Resident	Dr. L. T. Reid, Resident
Dr. C. P. Dapremont, Intern	Dr. C. P. Dapremont, Ass't Resident
Dr. H. G. LaBranche, Intern	Dr. Wallace Capel, Intern
	Dr. G. W. Diggs, Intern
	Dr. Lula B. Stewart, Intern

